# A CONTINGENCY MODEL OF FRONTLINE SERVICE EMPLOYEE EMOTIONAL EXHAUSTION IN THE FACE OF CUSTOMER AGGRESSION

CHUANCHUEN AKKAWANITCHA

DOCTOR OF PHILOSOPHY
IN BUSINESS ADMINISTRATION

GRADUATE SCHOOL
CHIANG MAI UNIVERSITY
MAY 2014

# A CONTINGENCY MODEL OF FRONTLINE SERVICE EMPLOYEE EMOTIONAL EXHAUSTION IN THE FACE OF CUSTOMER AGGRESSION

CHUANCHUEN AKKAWANITCHA

A THESIS SUBMITTED TO CHIANGMAI UNIVERSITY IN PARTIAL FULFILLMENT OF
THE REQUIREMENTS FOR THE DEGREE OF
DOCTOR OF PHILOSOPHY
IN BUSINESS ADMINISTRATION

GRADUATE SCHOOL, CHIANG MAI UNIVERSITY
MAY 2014

## A CONTINGENCY MODEL OF FRONTLINE SERVICE EMPLOYEE EMOTIONAL EXHAUSTION IN THE FACE OF CUSTOMER AGGRESSION

#### CHUANCHUEN AKKAWANITCHA

THIS THESIS HAS BEEN APPROVED TO BE A PARTIAL FULFILLMENT OF THE REQUIREMENTS FOR THE DEGREE OF DOCTOR OF PHILOSOPHY IN BUSINESS ADMINISTRATION

Examination Committee:	Advisory Committee:
Panisa Mechinda Chairman	Hull Advisor
(Assoc.Prof. Dr. Panisa Mechinda)	(Assoc.Prof. Dr. Siriwut Buranapin)
2. kinpalm Member	Postuly Co-advisor
(Dr. Narumon Kimpakorn)	(Prof. Dr. Paul G. Patterson)
Hull Member	Garanya Kemtabatu Co-advisor
(Assóc.Prof. Dr.Siriwut Buranapin)	(Dr. Saranya Kantabutra)
Hatterly Member	
(Prof. Dr. Paul G.Patterson)	
Jaganyw Kantabuty Member	
(Dr. Saranya Kantabutra)	

21 May 2014 Copyright © by Chiang Mai University

To

This dissertation is dedicated to my family. I would like to express my deepest gratitude to my parents, my husband and my son, Indy, for all the wonderful things they do for me and supporting me throughout the entire doctoral program.

ลิขสิทธิ์มหาวิทยาลัยเชียงใหม่ Copyright<sup>©</sup> by Chiang Mai University All rights reserved

#### **ACKNOWLEDGEMENT**

I would like to express my sincere gratitude and appreciation to Prof. Paul G. Patterson for his guidance, supporting and encouraging me through the Ph.D studying and dissertation process. Particularly, when I seek advice, he always gives me insightful comments and suggestion with positive emotion. His advice and support are invaluable both academic and working life.

Furthermore I would like to offer my special thanks to Assoc. Prof. Dr. Siriwut Buranapin. I have greatly benefited from his advice, constructive comments and warm encouragement. I would also like to thank Dr. Saranya Kantabutra for her willing to help and best suggestions.

I would like to extend my thanks to my Ph.D friends and my colleagues who provide me great help and generous support.

I would like to thank my parents, my husband and my son. They've encouraged me to study in this program and support to me all the way.

Finally, I would like to acknowledge the Office of Higher Education Commission for supporting the scholarship in studying Ph.D. program.

### ลิขสิทธิ์มหาวิทยาลัยเชียงใหม่ Copyright<sup>©</sup> by Chiang Mai University All rights reserved