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#### APPENDIX A

# Population and Sample of Respondents

Table A1

Number and Proportion of Nursing Faculty Members by Colleges

Name of College	Faculty population	Sample size	
Ekwendeni	15	12	
St. Johns	14	11	
Daeyang Luke	15	12	
Nkhoma	13	11	
MCHS (Lilongwe)	6	5	
Holy Family	10	8	
Malamulo CHS	12	10	
MCHS (Blantyre)	19	15	
MCHS (Zomba)	20	16	
Mulanje	20	16	
St. Joseph	23	19	
St Lukes	19	15	
Trinity	9	1	
Total	195	157	

Note. Sample size = 131, calculated from Yamane (1967) formula  $[n = N/1+N (e)^2]$ 

#### APPENDIX B

#### **Research Instrument**

# Factors Related to Intent to Stay Among Faculty Members in Nursing Colleges, The Republic of Malawi

### Part 1: Demographic Data Form

Please complete the following by making a cross (X) or filling as appropriately i
the blank spaces provided.
1. Name of College:
2. Department: ☐ Med/surg ☐ Community ☐ Midwifery
☐ Pediatrics ☐ Nursing in general
3. Number of nursing faculty members in your department:
4. Gender: Male ( ) Female ( )
5. Marital Status: Married ( ) Single ( )
6. Academic Position: Principal lecturer/tutor ( ) Senior lecturer/tutor ( )
Assistant lecturer ( ) Lecturer/tutor ( )
7. Educational Level: Doctoral (PhD) ( ) Masters (Msc) ( )
Bachelors (Bsc) ( ) Diploma (Dip) ( )
8. Years of working as a faculty member:
9. Years of working as a faculty member at current institution:
10. Age (in years):
11. Present Monthly Salary: MK

#### Part 2: Faculty-administrator Relationship

Please respond by indicating a cross (X) to each statement with regard to the relationship between you and your immediate supervisor (can be either of these: head of department, dean, coordinator etc)

1.	How well does	your immediate	e supervisor und	erstand your job p	problems and needs?
	NT 4 . 1.4	19441		1.14	

Not a bit a little a fair amount quite a bit A great deal ( ) 1 ( ) 2 ( ) 3 ( ) 4 ( ) 5

2. Do you know where you stand with your immediate supervisor...do you usually know how satisfied your immediate supervisor is with what you do?

Rarely	occasionally	sometimes	fairly often	Very often
()1	( )2	()3	( ) 4	( )5

7. How would you characterize your working relationship with your immediate supervisor?

Extremely	Worse than	Average	Better than	Extremely
ineffective	average		average	effective
( )1	()2	( )3	( ) 4	( )5

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#### Part 3-6 below is a list of various statements about your institution.

Read each statement carefully and decide by indicating a cross (X); the extent to which it actually applies to your case. Use the following scale:

- 1= Strongly disagree
- 2 = Disagree
- 3 = Neutral
- 4 = Agree
- 5 = Strongly agree

Pa	rt 3: Organizational Commitment	<b>Y</b>				
1	I speak highly of this college to my friends	1	2	3	4	5
		7				
57		4				
7	This college's values are not the same as mine	7				30
Pa	rt 4: Pay Satisfaction	\\	///	-1		4
1	My pay is fair as compared to what I expect to receive	1	2	3	4	5
-	À					
3	My pay is fair in relation to the rest of the colleges					7
Pa	rt 5: Job Opportunity	20 6				/ ///
1	There are plenty of good academic jobs that I could have inside my country.	1	2	3	4	5
-		TTT				
-						
6	I have job opportunities outside of academia.					
Pa	rt 6: Intent to Stay					
1	I plan to leave this college as soon as possible.	1	2	3	4	5
-	$\rightarrow$ 1111211113					
- "	<u></u>					
4	I plan to stay at this college as long as possible.	ana	- AA			

#### APPENDIX C

#### **Permission Letter to Use Instruments**

**(1)** 



بسم الله الرحمن الرحيم



كلية العلوم التربوية Faculty of Educational Sciences

الجامعة الهاشمية The Hashemite University

الموافق:

الرقم:

Dean's Office

مكتب العميد

Dr. Achara Sukonthasarn, Associate Dean for Academic Affairs, Deputy Dean, Faculty of Nursing, Chiang Mai University.

February 23, 2014

Dear Dr. Achara Sukonthasarn,

Regarding Mrs. Jane Mazengera Code 551235809, a student in the Master program in Nursing Administration at the Faculty of Nursing, Chiang Mai University, her thesis on "Factors Related to Intent to Stay Among Faculty Members in Nursing Colleges, The Republic of Malawi".

I fully give my permission to use the instrument Job Opportunity Scale to be used for conducting the thesis research as mentioned above.

Thank you for your request, and don't hesitate contacting me any time in my email: <a href="mailto:aieman66@hotmail.com">aieman66@hotmail.com</a>, <a href="mailto:aieman66@hot.edu.jo">aieman66@hot.edu.jo</a>, or mobile +962796618374.

Yours specerely,

Dr. Aieman Ahmad Al-Omar

Dean of Faculty' of Educational Sciences Chairperson of Department of Educational Foundations and Administration

Hashemite University, Jordan.

#### **Permission Letter to Use Instruments**

(2)

6/1/2557

Gmail - "Request for Permission to Use Instruments"



#### "Request for Permission to Use Instruments"

Jane Mazengera <jmazengera511@gmail.com> To: Gary Markowitz <garym@keiseruniversity.edu> Wed, Oct 9, 2013 at 8:19 PM

Dear Dr. Makorwitz,

I am an international student from Malawi studying Masters in Nursing Administration at Chiang Mai University in Thailand. Currently, i am developing a research proposal on "Factors related to Intent to stay among Nurse faculty in Nursing Colleges, Republic of Malawi" and planning to test your model from your dissertation titled "Faculty Intent to Stay and the Perceived Relationship with Supervisor at a Career-Focused University."

I therefore now formally, ask for your permission to use the instruments that you used in your study and fitting the faculty work environment namely: 1) Scandura and Graen's (1984) LMX-7 Scale 2) Price and Mueller's (1986) Measure of Intent to Stay 3) Mowday, Steers and Porters (1979) Measure of Organizational Commitment and 4) Heneman & Schwab's (1985) Pay Satisfaction Questionnaire.

Sincerely,

Jane Khumbira Chirwa-Mazengera
International Student(Msc Nsg Admin Program)
Faculty of Nursing
Chiang Mai University
No. 110 Inthaveroros Road
Sriphoom, Muang District
Chiang Mai 50200
THAILAND
+68(0)841 331 652

Gary Markowitz <garym@keiserunivers.ty.edu>
To: Jane Mazengera <jmazengera511@gmail.com>

Wed, Oct 9, 2013 at 9:07 PM

Jane,

You may use any instrument or information from my dissertation that assists you in your research project.

Gary Markowitz

From: Jane Mazengera [mailto:jmazengera511@gmail.com]

Sent: Wednesday, October 09, 2013 9:20 AM

To: Gary Markowitz

Subject: "Request for Permission to Use Instruments"

[Quoted text hidden

https://mail.google.com/mail/w/0/7ui=28ik=b81c1e0e3b8view-pt8sesrch= hbox8th=1419d5f78633a420

#### APPENDIX D

# Cronbach's Alpha of Instruments

Table D1

Cronbach's Alpha of Intent to Stay Scale, Measure of Organizational Commitment, Pay
Satisfaction Questionnaire, Leader-member Exchange Instrument and Job Opportunity
Scale

	Cronbach's Al	pha
The Intent to Stay Scale	0.73	
The Measure of Organizational Commitment	0.84	
The Leader-Member Exchange Instrument	0.82	
The Pay Satisfaction Questionnaire	0.81	
The Job Opportunity Scale	0.71	
	The Measure of Organizational Commitment The Leader-Member Exchange Instrument The Pay Satisfaction Questionnaire	The Intent to Stay Scale 0.73  The Measure of Organizational Commitment 0.84  The Leader-Member Exchange Instrument 0.82  The Pay Satisfaction Questionnaire 0.81

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#### APPENDIX E

#### **Information Sheet for Research Participants/Volunteers**

I am Jane Chirwa-Mazengera, a master degree nursing student at the Faculty of Nursing, Chiang Mai University. As part of my master degree work, I am currently doing a study on "Factors Related to Intent to Stay Among Faculty Members in Nursing Colleges, The Republic of Malawi." The study aims at describing intent to stay as perceived by nursing faculty members and exploring the relationships between intent to stay and related factors including, organizational commitment, pay satisfaction, faculty-administrator relationships and job opportunity in nursing colleges of the Republic of Malawi.

We will need 157 nursing faculty members. You are invited to be a participant in the study since you are among the nursing faculty members involved in the classroom and clinical teaching services in the nursing colleges targeted for the study. The study may not have direct benefit to you. Rather, the result can enhance nurse faculty retention by improving organizational commitment, pay, faculty-administrator relationships and perception of alternative job opportunities within these nursing colleges. After understanding the study information and agreeing to participate in it, you will be asked to complete a consent form and a 27 items questionnaire, with six parts consisting of: - demographic data, the Leader-Member Exchange Instrument (7 items), Measure of Organizational Commitment (7 items), Pay Satisfaction Questionnaire (3 items), Job Opportunity Scale (6- items) and the last part will be the Intent to Stay Scale (4 items). The completion of this questionnaire may take almost 20 minutes of your time. A writing pen shall be given upon completion of the questionnaires as a compensation for your time. Your participation in this study is entirely voluntary and you are free to refuse participation or withdraw from this study at anytime; without losing any benefits or affecting your performance evaluation. Your participation in the study may be terminated if you are transferred to another nursing college or you resign from your current employing institution.

In order to ensure confidentiality, the consent form and the questionnaires will be handed over to you in an envelope. Kindly take your time to complete the questionnaires in a comfortable environment and return the questionnaires within two weeks. The sealed envelope can then be given to the coordinator in your college after completion. The information given will be strictly handled with confidentiality. Any information will have a code number on it instead of your name and your name will not be disclosed in report of any information. Participant's name and information will not be mentioned in my study and the result I will obtain from this study will not be linked to any person but will be shared to the public as an overall result. Any other benefits or copyrights that may be the result of this research project will be in accordance with the rules and regulations of Chiang Mai University.

If you have any questions about this study or would like any additional information to help you make a decision to participate in this study, kindly contact Jane Chirwa-Mazengera on cell (0 888 380 732) or by email jmazengera511@gmail.com. Further, if you have any questions you need to be clarified you can contact my major advisor Associate Professor Dr. Ratanawadee, Faculty of Nursing, Chiang Mai University, Thailand on (+66) 053 225 425. If you have any question regarding the rights of human subjects in this research study, please contact Professor Emeritus Dr. Wichit Srisuphan, the chairman of the research ethic committee, Faculty of Nursing, Chiang Mai University, on this phone number (+66) 053-94-6080. In Malawi please contact Dr. Charles Mwansambo, the chairman of the National Health Sciences Research Committee, on (+265) 01 724 418.

Thank you for your consideration to participate in this study.

Jane Chirwa-Mazengera (Mrs.)

Master of Nursing Student in Nursing Administration

Faculty of Nursing, Chiang Mai, Thailand.

Date:.....

#### APPENDIX F

### **Informed Consent of the Research Participants/Volunteers**

I have read the foregoing information or it has been read to me. I have had the opportunity to ask questions about it and any questions that I have asked have been answered to my satisfaction. I consent voluntarily to participate in this research study.

Print Name of Participant:
Signature of Participant:
Date:
day/month/year
Print Name of Researcher:
Signature of Researcher:
Date:
day/month/year
Print Name of Witness:
Signature of Witness:
Date:
day/month/year

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#### APPENDIX G

### **Certificate of Ethical Clearance**



#### Certificate of Approval

No.006/2014

Name of Ethics Committee: Ethics Committee, Faculty of Nursing, Chiang Mai University

Address of Ethics Committee: 110 Inthawaroros road., SriPhum, Chiang Mai 50200

Principal Investigator: Mrs.Jane Mazengera

Master of Nursing Science Program (International Program)

Faculty of Nursing Chiang Mai University

Protocol title: Factors Related to Intent to Stay Among Faculty Members in Nursing Colleges,

The Republic of Malawi

STUDY CODE: EXP - 009 - 2557

Sponsor: -

Documents filed	Document reference				
Research protocol	- Version date February 5, 2014				
Informed consent documents /Patient information sheet	- Version date February 5, 2014				
Case Record Form	- Version date February 5, 2014				
Principal Investigator Curriculum vitae	- Version date February 5, 2014				

Opinion of the Ethics Committee/Institutional Review Board: Expedited Review The Ethics Committee has reviewed the protocol and documents above and give the favorable

Progress report	is required to	be submitted to	the Ethics	Committee fo	r continuing review
-----------------	----------------	-----------------	------------	--------------	---------------------

- at 3 month interval
- [ ] at 6 month interval
- [1] annually (in this case please submit at least 60 days prior to expiration date)

This Ethics Committee is organized and operates according to GCPs and relevant international ethical guidelines, the applicable laws and regulations.

Signed: Wichit Syr

(Professor Emerita Dr. Wichit Srisuphan)

Chairperson, Faculty of Nursing, Chiang Mai University

Signed: .....

(Professor Dr. Wipada Kunaviktikul)

Dean, Faculty of Nursing, Chiang Mai University

#### GENERAL CONDITION OF APPROVAL:

- Prior Research Ethics Committee approval is required before implementing any changes in the consent documents or protocol unless those changes are required urgently for the safely of subjects.
- Any event or new information that may affect the benefit/risk ratio of the study must be reported to the REC promptly.
- Any protocol deviation/violation must be reported to the REC

#### APPENDIX H

#### **Approval from Malawi National Health Sciences Research Committee**

Telephone: + 265 789 400 Facsimile: + 265 789 431 e-mail doccentre@malawi.net
All Communications should be addressed to:
The Secretary for Health and Population



In reply please quote No. MED/4/36c MINISTRY OF HEALTH P.O. BOX 30377 LILONGWE 3 MALAWI

17th March 2014

Jane Mzengera Chiang Mai University

Dear Sir/Madam,

RE: Protocol # 1262: Factors related to intent to stay among faculty members in nursing colleges,

Thank you for the above titled proposal that you submitted to the National Health Sciences Research Committee (NHSRC) for review. Please be advised that the NHSRC has reviewed and <u>approved</u> your application to conduct the above titled study.

APPROVAL NUMBER : NHSRC # 1262

The above details should be used on all correspondence, consent forms and documents as appropriate.

APPROVAL DATE::17/03/2014

EXPIRATION DATE

This approval expires on 16/03/2015

After this date, this project may only continue upon renewal. For purposes of renewal, a progress report on a standard form obtainable from the NHSRC secretariat should be submitted one month before the expiration date for continuing review.

- expiration date for continuing review.

  SERIOUS ADVERSE EVENT REPORTING: All serious problems having to do with subject safety must be reported to the National Health Sciences Research Committee within 10 working days using standard forms obtainable from the NHSRC Secretariat.

  MODIFICATIONS: Prior NHSRC approval using standard forms obtainable from the NHSRC Secretariat is required before implementing any changes in the Protocol (including changes in the consent documents). You may not use any other consent documents besides those approved by the NHSRC.

  TERMINATION OF STUDY: On termination of a study, a report has to be submitted to the NHSRC using standard forms obtainable from the NHSRC Secretariat.

- QUESTIONS: Please contact the NHSRC on Telephone No. (01) 724418, 0999218630 or by e-mail on moh@gmail.com

Other:
Please be reminded to send in copies of your final research results for our records as well as for the Health Research Database.

Kind regards from the NHSRC Secretariat.

FOR CHAIRMAN, NATIONAL HEALTH SCIENCES RESEARCH COMMITTEE

PROMOTING THE ETHICAL CONDUCT OF RESEARCH
Executive Committee: Dr.C.Abwansambo (Chairman), Prof. E. Molynnex (Vice Chairperson)
Registered with the USA Office for Human Research Protections (OHRP) as an International IRB
(IRB Number IRB00003905 FWA00005976)

#### APPENDIX I

#### **Permission from Christian Health Association of Malawi**



# CHAM CHRISTIAN HEALTH ASSOCIATION OF MALAWI

P.O. Box 30378, LILONGWE 3, Malawi. Telephone Office: 01-775 180/404, 01-771 258 Fax: 01-775 406 E-mail: chamsec@cham.org.mw

Ref:

#### Ref: CH/10/31N

TO : The Chairman, National Health Sciences Research Committee

FROM : Executive Director

DATE : 26<sup>th</sup> February, 2014

SUBJECT : Letter of support to undertake a study titled; Factors Related to intent to

Stay among faculty members in Nursing Colleges, The Republic of Malawi.

Mrs. Jane Chirwa Mazengera, a lecturer at Malawi College of Health Sciences and a Nursing Administration Masters Student at Chiang Mai University intends to undertake a study titled as above in CHAM Colleges as a partial fulfillment of her Master's degree programme.

It is envisaged that the results of the study will provide relevant information to CHAM which will be of help in improving retention of staff in the training Colleges. I therefore write to indicate our interest and support that she conducts such a study in our Training Colleges.

Yours faithfully,

Diana Ng'oma

For: Executive Director

All official correspondence to be addressed to the Executive Director and not to individuals

# APPENDIX J

# Frequency and Percentage of Intent to Stay

Table J1

Frequency and Percentages of Intent to Stay

			gree				
Item	$\overline{\mathbf{X}}$	SD	Strongly Ag n (%)	Agree n (%)	Neutral n (%)	Disagree n (%)	Strongly Disagree n(%)
1. I plan to leave this college as soon as possible.	3.62	1.30	35 (30.97)	36 (31.86)	17 (15.04)	14 (21.39)	11 (9.73)
2. Under no circumstances will I voluntarily leave this college before I retire.	2.68	1.14	9 (7.96)	15 (13.27)	38 (33.63)	33 (29.20)	18 (15.93)
3. I would be reluctant to leave this college.	2.44	1.12	4 (3.54)	15 (13.27)	37 (32.74)	28 (24.78)	29 (25.66)
4. I plan to stay at this college as long as possible.	3.11	1.27	13 (11.50)	39 (34.51)	27 (23.9)	15 (13.27)	19 (16.81)

#### **CURRICULUM VITAE**

Author's Name Mrs. Jane Chirwa-Mazengera

**Date of Birth** 5 November, 1973

**Educational Background** 

2012-2014 Studying Master Science in Nursing, CMU, Thailand

2006 Bachelor of Science in Nursing Education

KCN, UNIMA

1995 Diploma in General Nursing, KCN, UNIMA

**Professional Experiences** 

Lecturer, Nursing Education, Malawi College of Health Sciences



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