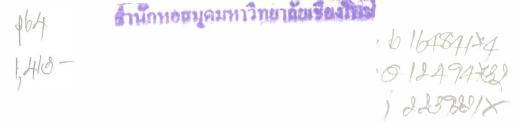
ENGAGING RISK

A Guide for College Leaders

PAULA VENE SMITH





Engaging Risk

A Guide for College Leaders

Paula Vene Smith

ROWMAN & LITTLEFIELD Lanham • Boulder • New York • London

Contents

Foreword		vii
Preface		ix
Introduction		xiii
Part I: Introduce Risk Management		1
1	Start the Ball Rolling	3
2	Take a Campus Tour	15
3	Create Plans for Risk Action	25
4	Hold Governance Accountable	39
Part	II: Strengthen Risk Leadership	53
5	Engage the Faculty	55
6	Uncover the Blind Spots of Leadership	63
7	Tackle Interdisciplinary Risks	75
8	Prepare Your Campus for Crisis	85
Part III: Integrate Risk Governance		101
9	Establish Ethical and Law-Abiding Practices	103
10	Build Risk Communication	115
11	Scan for Emerging Risks and Moving Targets	127
12	Embed Risk Practices into Governance	137
Epilogue: The Risk Community		145
Appendix: Sample College Area Risk Registers		149
Selected References		163
Index		167
About the Author		173